



**Manu Asthana**  
President & CEO

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David N. Taylor  
President & CEO  
Pennsylvania Manufacturers' Association  
The Frederick W. Anton III Center  
225 State Street  
Harrisburg, PA 17101

Carl A. Marrara  
Executive Director  
Pennsylvania Manufacturers' Association  
The Frederick W. Anton III Center  
225 State Street  
Harrisburg, PA 17101

Dear Mr. Taylor and Mr. Marrara,

Thank you for your correspondence dated Jan. 29, 2024, wherein you discuss concerns related to PJM's report, Energy Transition in PJM: Resource Retirements, Replacements & Risks,<sup>1</sup> also known as the "4R Report." We appreciate you raising your concerns. As you are aware, PJM responded to a very similar correspondence from the Ohio Manufacturers' Association some weeks ago. We apologize that we did not include you in that response, as we just recently received your correspondence via regular mail. That response, which is also responsive to your correspondence, can be found [here](#). Should you have any additional questions, please don't hesitate to contact our Governmental and Member Services team who would be happy to address any further inquiry.

Sincerely,

Manu Asthana  
President and CEO, PJM Interconnection

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<sup>1</sup> See PJM's [report \(PDF\)](#), Energy Transition in PJM: Resource Retirements, Replacements & Risks (February 2023).