



PJM Interconnection, LLC  
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December 20, 2023

Re: Transmission Owner Sector Meeting

Dear Members,

As you may be aware, the PJM Board has agreed to conduct closed session meetings between representatives of the PJM Board and each membership sector in an effort to foster elevated and strategic communications. To this end, at 3 p.m. on December 6, 2023, independent PJM Board members Terry Blackwell (remote), Dean Oskvig, Mark Takahashi, and President and CEO Manu Asthana met, utilizing video conferencing with executive leadership and other representatives from the Transmission Owners Sector. See Attachment A (the "Participants"). PJM Director of Stakeholder Affairs, David Anders, was also permitted to attend.

At the outset of the meeting, PJM's General Counsel Chris O'Hara reminded attendees of the following principles governing the meeting:

1. The meeting is conducted in accordance with PJM's Antitrust Policy and Codes of Conduct, including specifically the Addendum to the Board Code of Conduct;
2. The purpose of the meeting is for the Board representatives to listen to comments from the sector;
3. Discussions will be confined to the agenda and remain at a strategic and educational level, and are not to address matters pending before the Board; and
4. The meeting is ex parte, and PJM will disclose briefly, by public posting on its website, the agenda and topics discussed promptly following the meeting.

Meeting Agenda Topics and Summary of Discussion:

1. Planning – The Participants called upon PJM to consider measures that will facilitate building the grid of the future and asked for PJM's assistance in explaining policies and associated impacts of state decisions and policies to state regulators. The Participants expressed support for PJM's improvements to long-term load forecasting to reflect state input. The Participants requested that PJM consider whether the markets can ensure that needed generation supply projects are being built due to regulatory interference, and thus PJM should adjust its planning horizons for transmission projects. The Participants further voiced concerns about the impediments to transmission construction and the potential for litigation on a project-by-project basis, as well as the litigation risk related to cost-allocation decisions. With respect to PJM's interconnection process, the Participants suggested streamlining procedures for resources needed to meet load serving entity obligations so that such projects are able to move through the queue more quickly. The Participants also expressed support for PJM's anticipated filing of an independent entity variation in response to Order No. 2023 and for retaining the reasonable efforts standard.
2. Markets – The Participants identified electrification, data centers and generator retirements as some of the upcoming challenges facing the markets. The Participants expressed concern about whether incentives will

exist to spur new resource development. According to the Participants, PJM's capacity markets need further reform, and PJM should be transparent about its future goals for the capacity market. The Participants maintained that capacity market rules need to be in place and have a predictable timeline as well as allow time for industry experience and understanding. The Participants voiced their interest in focusing on the energy markets, given so much time has been spent on the capacity market in recent years. The Participants further identified gas-electric coordination as an important focus area and asked PJM to review the joint Federal Energy Regulatory Commission (FERC) and North American Electric Reliability Corporation report following the inquiry into operations during Winter Storm Elliott. In addition, for reliable operations during extreme events, the Participants stated that PJM needs to ensure the availability of reserves because the reserve market is tied to gas-electric coordination as well as the capacity market.

3. Stakeholder Process – The Participants expressed concern about the time spent addressing issues through the stakeholder process only to encounter an impasse at FERC. The Participants would like to discuss how PJM and stakeholders could collaborate to effectuate any changes. The Participants also expressed concern about the potential lack of stakeholder consensus needed for future energy and reserve market reforms and encouraged PJM to act independently when necessary to address reliability and planning needs.

The meeting concluded approximately 1.5 hours after its start.

Sincerely,

/s/ Vasiliki Karandrikas

Vasiliki (“Vicki”) Karandrikas  
Assistant Secretary

**Attachment A**

Organization	Attendee
<b>American Electric Power</b>	Stacey Burbure, Vice President, FERC/RTO Strategy & Policy (remote)
	Josh Burkholder, Managing Director, RTO Strategy & Policy (remote)
<b>AES Ohio</b>	Ken Zagzebski, U.S. Utilities President AES Senior Vice President & President, Utilities (remote)
	John Horstmann, Senior Director RTO Affairs
<b>Dominion Energy</b>	Ed Baine, President, Dominion Energy Virginia (remote)
	Jim Davis, Regulatory and Market Policy Strategic Advisor
<b>Duke Energy</b>	Lara Nichols, Vice President, State and Federal Regulatory Legal Support (remote)
	Tim Abbott, General Manager, System Operations (remote)
<b>Duquesne Light Co.</b>	Jamie Davis, Director, Rates, Tariff Services (remote)
	Christian Domian, Manager, FERC & RTO Affairs (remote)
<b>East Kentucky Power Cooperative</b>	Denver York PE, Senior Vice President, Power Delivery & System Operations
	Denise Foster Cronin, Vice President, Federal & RTO Regulatory Affairs (remote)
<b>Exelon</b>	Jane Park, Senior Vice President, Federal Governmental & Regulatory Affairs (remote)
	Sharon Midgley, Vice President, Federal Regulatory Affairs, Exelon, Sector Whip
<b>FirstEnergy</b>	Laure DiNicola, Director, FERC & State Compliance, Reporting and Strategy and Policy
	Laurel Klingensmith, Manager, Market Policy
<b>PPL</b>	David Quier, Vice President of Transmission and Substations
	Steve Nadel, Senior Counsel
<b>Public Service Electric and Gas</b>	Heather Svenson, Manager, RTO Strategy
	Jodi Moskowitz, Deputy General Counsel and RTO Strategy Officer (remote)
<b>Rockland Utilities</b>	Bob Sanchez, President & CEO (remote)
	Kacie Rettig, Project Specialist (remote)